

THE CORPORATION OF THE CITY OF BELLEVILLE

ADDENDUM AGENDA

2019 CITY OF BELLEVILLE BUDGET MEETING

APRIL 2, 3, 4, 2019 at 9:00 a.m.

Addendum Starting
Page No.

7. CORRESPONDENCE

7.5 2019 QUINTE WASTE SOLUTIONS BUDGET

Letter from Rick Clow, General Manager, Quinte Waste Solutions
Operating Issue No. 8-03 refers

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RESOLUTION

“THAT the letter from Rick Clow, General Manager, Quinte Waste Solutions be received and referred to Operating Issue No. 8-03.”

7.10 STIRLING & DISTRICT RECREATION CENTRE

Proposed 2019 Budget
Operating Issue No. 8-08 refers

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RESOLUTION

“THAT Stirling & District Recreation Centre Proposed 2019 Budget be received and referred to Operating Issue No. 8-08.”

8. a. REPORTS**8.a.1 2019 OPERATING BUDGET PRESENTATION**

Director of Finance/Treasurer's Presentation

8**RESOLUTION**

"THAT the Director of Finance/Treasurer's 2019 Operating Budget Presentation, be received."

8.a.2(A) OPERATING ISSUE 2-01, 2019 TRANSIT FARE SCHEDULEManager of Transit Operations' Report No. MT-2019-06
Issue No. 2-01 refers**40****RESOLUTION**

"THAT pursuant to Manager/Planner of Transit Services' Report No. MT-2019-06, 2019 Transit Fare Schedule be received and referred to Issue No. 2-01."

**8.a.14 2019 DRAFT OPERATING BUDGET ISSUES SUMMARY
(REVISED 3/27/2019)**2019 Draft Operating Budget Issues and Issues Summary
Revised 3/27/2019 – **REPLACES EXISTING SECTION 3****Section 3****RESOLUTION**

"THAT the 2019 Draft Operating Budget Issues 1-01 to 9-08 be approved as amended."



QUINTE WASTE SOLUTIONS

operated by the Centre & South Hastings Waste Services Board

March 21, 2019

Rick Kester, CAO
City of Belleville
169 Front St.
Belleville, ON K8N 2Y8



Dear Mr. Kester;

The City of Belleville is one of the nine valued members of the Centre and South Hastings Waste Services Board. This Board will have been providing waste diversion services for over 30 years as of 2020. The Board's services include blue box recycling, hazardous and electronic waste diversion and assistance in diverting other waste categories. Waste diversion reduces garbage and landfill costs, prolongs landfill life, protects water quality and provides local economic benefits including local employment.

Of the Board's gross operating budget for 2019, 28% is funded by revenue from sales of recycled materials and 26% by provincial Steward rebates. This means that over half of the Board's operating costs are paid by the Board's own activities.

For 2019, the Board advises that its net budget is \$68,954 higher than 2018's net budget. A higher increase was avoided by the Board transferring funds from its reserves to reduce the impact of a stagnant obligation from the product paper and packaging producers (Stewards) and significantly reduced revenue that is a result of global economic fluctuations and a depression of the recovered materials market. The Waste Services Board is classed as 'Rural Regional' by the Resource Productivity and Recovery Authority and compares favourably to a number of area programs of the same profile with regards to costs.

This budget enables the Board to continue to provide its services, including communication and education to assist residents with regard to waste diversion.

Based on the total number of households (78,103), reported to this Board by all nine member municipalities, the 2019 blue box recycling service will cost an approximate average of \$27.00 per household per annum and all Board waste diversion services for 2019 will cost an approximate average of \$36.50 per household per annum.

At its meeting on March 18, 2019 the Board approved the 2019 budget as attached. We would ask that this be presented at your next Council meeting, and that Council's resolution approving the budget be forward to us for our records. We thank the City of Belleville for its continued support.

Sincerely,

Rick Clow,
General Manager



Centre and South Hastings Waste Services Board

2019 Operating Budget

Approved By Board March 18, 2019

March 18, 2019

2019 Presentation Budget.xlsx

2019 Budget Summary & Comparison

Operating Revenue:	2019 Budget	2018 Budget	2017 Budget
Administration	\$ (37,450.00)	\$ (13,150.00)	\$ (12,100.00)
Blue Box	\$ (1,381,927.97)	\$ (1,476,835.55)	\$ (1,322,529.21)
Contract Municipalities (net of costs)	\$ (9,126.67)	\$ (9,314.22)	\$ (5,891.87)
Communications & Promotion	\$ -	\$ -	\$ -
Household Hazardous Waste/Electronics	\$ (141,580.24)	\$ (138,647.84)	\$ (173,166.80)
IC&I & Big Bin (including sales)	\$ (145,840.00)	\$ (143,970.00)	\$ (170,855.00)
Total Operating Revenue:	\$ (1,715,924.87)	\$ (1,781,917.61)	\$ (1,684,542.88)
Operating Expenses:			
Administration	\$ 284,867.38	\$ 291,647.52	\$ 267,828.75
Blue Box	\$ 5,208,668.33	\$ 5,135,371.87	\$ 5,065,899.50
Communications & Promotion	\$ 87,715.00	\$ 98,138.09	\$ 83,217.96
Household Hazardous Waste/Electronics	\$ 474,355.07	\$ 440,048.31	\$ 392,052.84
IC&I & Big Bin	\$ 140,223.40	\$ 165,279.40	\$ 177,952.31
Total Operating Expenses:	\$ 6,195,829.18	\$ 6,130,485.19	\$ 5,986,951.36
Expenses net of Revenues:	\$ 4,479,904.30	\$ 4,348,567.58	\$ 4,302,408.48
Less WDO Projected Subsidy	\$ (1,617,244.00)	\$ (1,654,861.00)	\$ (1,590,394.00)
Less Draw on Capital/Capital Replacement	\$ -	\$ -	\$ -
plus WDO share to contract munic.	\$ -	\$ -	\$ 3,181.80
plus Projected HST expense	\$ 88,000.00	\$ 88,000.00	\$ 88,000.00
Balance levied to Board Members:	\$ 2,950,660.30	\$ 2,781,706.58	\$ 2,803,196.28
Less funds applied from reserves	\$ (100,000.00)	\$ -	\$ -
	\$ 2,850,660.30	\$ 2,781,706.58	\$ 2,803,196.28

2019 DRAFT BUDGET - SUMMARY

	BLUE BOX	ADMIN	Communication & Promotion	HHW	IC&I	2019	2018	2017
Gross Program Expense	5,208,668.33	284,867.38	87,715.00	474,355.07	140,223.40	6,195,829.18	6,130,485.19	5,986,970.84
Programs Revenue	(1,381,927.97)	(37,450.00)	-	(141,580.24)	(145,840.00)	(1,706,798.21)	(1,772,603.39)	(1,678,641.01)
Net Contract Revenue		(9,125.67)				(9,126.67)	(9,314.22)	(5,891.87)
RPR Subsidy on 2017 recycling	(1,617,244.00)					(1,617,244.00)	(1,654,861.00)	(1,590,394.00)
Share to Contract Mun - N/A								3,181.79
Unrecoverable Portion of HST								88,000.00
Replace Capital		88,000.00				88,000.00		88,000.00
Draw on reserve	(100,000.00)					(100,000.00)		
Net 2018 Costs to Members	2,109,496.37	326,290.71	87,715.00	332,774.83	(5,616.60)	2,850,660.30	2,781,706.58	2,803,225.75

2019 Levy \$ 2,850,660.30
 Change from 2018 Net: 68,953.72 102.48%
 Change from 2017 Net: 47,454.03 101.69%

COST SHARING CALCULATIONS

Municipality	2019		2018		Collection, Processing & Programs 2018	Percentage	
	Budgeted MT	Actual MT	Budgeted MT	Actual MT		2019	2018
Belleville	4,190.80	4,169.95	4,292.81	34.59%	34.03%	34.59%	34.59%
Quinte West	3,606.19	3,588.25	3,654.20	29.45%	29.28%	29.45%	29.45%
Centre Hastings	414.48	412.42	432.00	3.48%	3.37%	3.48%	3.48%
Marmora & Lake	396.60	394.63	331.07	2.67%	3.22%	2.67%	2.67%
Prince Edward	2,556.36	2,543.64	2,579.03	20.78%	20.76%	20.78%	20.78%
Tweed	377.46	375.68	331.92	2.67%	3.06%	2.67%	2.67%
Tyendinaga	267.44	266.11	264.41	2.13%	2.17%	2.13%	2.13%
Stirling/Rawdon	360.09	358.30	368.45	2.97%	2.92%	2.97%	2.97%
Madoc Twp	146.43	145.70	156.11	1.26%	1.19%	1.26%	1.26%
TOTALS:	12,315.85	12,254.68	12,410.00	100.00%	100.00%	100.00%	100.00%

2019 BUDGET COST PER MUNICIPALITY

Municipality	BLUE BOX		COMMUNICATION & PROMOTION		HHW & ELECTRONICS		IC&I		2019		2018		2017	
	ADMIN	Budgeted MT	ADMIN	Budgeted MT	ELECTRONICS	Budgeted MT	IC&I	Budgeted MT	Levy	Percentage	Levy	Percentage	Actual Levy	Percentage
Belleville	111,029	111,029	29,847	113,236	113,236	113,236	(1,911.20)	970,013.74	962,235.12	96.23%	954,038.77	95.40%	954,038.77	95.40%
Quinte West	95,541	95,541	25,684	97,439	97,439	97,439	(1,644.59)	834,698.69	819,090.42	98.13%	844,328.82	101.57%	844,328.82	101.57%
Centre Hastings	10,981	10,981	2,952	11,199	11,199	11,199	(189.02)	95,937.14	96,832.98	101.03%	104,343.20	108.76%	104,343.20	108.76%
Marmora & Lake	10,507	10,507	2,825	10,716	10,716	10,716	(180.87)	91,798.63	74,209.48	80.84%	74,833.05	92.28%	74,833.05	92.28%
Pr. Edward City	67,727	67,727	18,207	69,073	69,073	69,073	(1,165.82)	591,701.52	578,090.63	97.70%	562,142.72	93.88%	562,142.72	93.88%
Tweed	10,000	10,000	2,688	10,199	10,199	10,199	(172.14)	87,367.42	74,400.00	85.16%	75,191.03	88.34%	75,191.03	88.34%
Tyendinaga	7,085	7,085	1,905	7,226	7,226	7,226	(121.97)	61,902.51	59,267.61	95.74%	61,056.49	95.34%	61,056.49	95.34%
Stirling Rawdon	9,540	9,540	2,565	9,730	9,730	9,730	(164.22)	83,347.74	82,588.22	99.09%	89,614.34	107.89%	89,614.34	107.89%
Madoc Twp	3,879	3,879	1,043	3,957	3,957	3,957	(66.78)	33,892.73	34,992.12	103.24%	37,657.85	113.33%	37,657.85	113.33%
TOTAL	326,290.71	326,290.71	87,715.00	332,774.83	332,774.83	332,774.83	(5,616.60)	2,850,660.30	2,781,706.58	97.56%	2,803,206.27	98.28%	2,803,206.27	98.28%

**STIRLING & DISTRICT RECREATION CENTRE
PROPOSED 2019 BUDGET**

Account	Description	2018 Budget	NOT FINAL 2018 Actual	2019 Proposed Budget
0-400	Ice Rentals	\$ 170,000.00	\$ 147,494.12	\$ 151,250.00
0-401	Ice Family/Pub Skate	\$ 2,500.00	\$ 1,748.51	\$ 2,500.00
0-402	Surface	\$ 4,000.00	\$ 3,591.00	\$ 4,000.00
0-403	Hall	\$ -	\$ -	\$ -
0-404	Canteen	\$ 4,200.00	\$ 3,678.00	\$ 4,200.00
0-405	Curling Club	\$ 25,000.00	\$ 32,148.77	\$ 25,000.00
0-406	Room Rental	\$ 5,060.00	\$ 5,060.00	\$ 5,160.00
0-407	Sign Rental	\$ 10,000.00	\$ 10,943.08	\$ 10,000.00
0-408	Skate Sharpener	\$ 500.00	\$ 1,000.00	\$ 500.00
0-409	Phone Receipts	\$ 791.00	\$ 791.00	\$ 791.00
0-410	Miscellaneous - RINC Grant	\$ -	\$ -	\$ -
0-411	Lions Club	\$ 500.00	\$ 412.80	\$ 500.00
0-412	Municipal Contributions	\$ 220,199.00	\$ 220,198.99	\$ 248,680.00
0-413	Investment Income	\$ 500.00	\$ 2,308.06	\$ 500.00
0-414	Donations	\$ 1,700.00	\$ 1,650.00	\$ 1,700.00
0-415	Village Loans	\$ -	\$ -	\$ -
0-416	Surplus Previous Year	\$ -	\$ -	\$ -
0-417	Insurance Proceeds	\$ -	\$ -	\$ -
0-418	Pepsi Revenue	\$ -	\$ -	\$ -
0-419	Contributions from Reserve	\$ -	\$ -	\$ -
	Total Revenue	\$ 444,950.00	\$ 431,024.33	\$ 454,781.00
0-500	General Administration	\$ 1,000.00	\$ 1,030.28	\$ 1,000.00
0-501	Payroll	\$ 158,000.00	\$ 169,613.12	\$ 165,000.00
0-502	Hydro	\$ 125,000.00	\$ 107,940.03	\$ 105,000.00
0-503	Propane	\$ 3,500.00	\$ 2,677.78	\$ 3,000.00
0-504	Cleaning Supplies	\$ 2,000.00	\$ 84.14	\$ -
0-505	Maintenance/cleaning supplies	\$ 40,000.00	\$ 46,743.79	\$ 42,000.00
0-506	Alarm System Mtce.	\$ 700.00	\$ 693.00	\$ 700.00
0-507	Union Gas/Union Energy	\$ 8,000.00	\$ 7,410.95	\$ 7,500.00
0-508	Miscellaneous	\$ -	\$ -	\$ -
0-509	Snow Removal	\$ 4,500.00	\$ 4,324.95	\$ 4,500.00
0-510	Specials	\$ -	\$ -	\$ -
0-511	Capital Expenditures	\$ -	\$ -	\$ -
0-512	Insurance	\$ 17,000.00	\$ 19,050.86	\$ 24,000.00
0-513	Cable	\$ 800.00	\$ 722.36	\$ 900.00
0-514	Working Capital Reserve	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00
0-515	Loan Payments	\$ -	\$ -	\$ -
0-516	Uncollectable Expense	\$ -	\$ -	\$ -



Finance Department

2019

Operating Budget

**April 2,3,4, 2019
(29 Years Today)**

Presented by:

Brian Cousins CPA, CMA

Director of Finance/ Treasurer



Finance Department

MUNICIPAL TAX RATE CHANGE

Billing Table	2015	2016	2017	2018	2019
Belleville Urban	+0.36%	+0.80%	+3.50%	-0.32%	+2.59%
Cannifton Urban Fire	+0.08%	+0.63%	+2.96%	-0.39%	+2.47%
Cannifton Rural Fire	+1.06%	+0.17%	+3.05%	+0.38%	+1.83%
Rural	+1.93%	+0.48%	+2.30%	+0.39%	+1.76%



Finance Department

MAINTAIN EXISTING SERVICE LEVELS

2014	2015	2016	2017	2018	2019
-0.57%	+2.56%	+2.49%	+1.81%	+3.89%	+4.48%



Finance Department

MUNICIPAL TAXES IMPACT

2014	2015	2016	2017	2018	2019
+3.52%	+4.78%	+3.46%	+3.76%	+5.12%	+6.56%



Finance Department

ANALYSIS

- 2018 Operating Budget and 2019 Assessment municipal tax rates decrease by 4.2%
- Tax ratio reduction of Multi-Residential from 2.4 to 2.23 adds 0.2% to residential tax rate
- 2019 Operating budget increase of 6.56% translates into a 1.8% to 2.6% residential tax rate increase

Breakdown of 6.56% budget increase

- | | |
|-------------------------------------|-------|
| 1) Maintain existing service levels | 4.48% |
| 2) Staffing issues | 1.6% |
| 3) New projects | 0.5% |
| 4) Special purpose bodies | 1.0% |
| 5) Provincially mandated | 0.4% |



Finance Department

TARGET

- “City staff present an internal 2019 Operating Budget at a set limit of 1.5% above the operating budget with no reduction in service”
- Breakdown of “Maintain existing service levels @ 4.48% increase”
 - 1) Pre-approved budget issues 1%
 - 2) Contractual service agreements 1.8%
 - 3) Debt costs annualization 1%
 - 4) Staff recommended BB adjustments -1%
 - 5) Comm/Ind/MR tax appeals 1.1% (Issue 1-01)
 - 6) Asset Management contribution 0.5% (Issue 3-01)

3/7/2019 10:56 AM

No Assessment Change - Tax Supported Budget \$ 101,343,400

City of Belleville
2019 Tax Rates
Taxpayer Impact Analysis

Assessor

	2019		2018		Properties		2019 vs. 2018	%
	Taxes	2018 Taxes	Taxes	2018 Taxes	\$	%		
Residential								
Belleville Urban	\$ 3,687.04	\$ 3,594.00	\$ 93.04			2.59%		
Education	425.00	425.00				0.00%		
Total	4,112.04	4,019.00	93.04			2.32%		
per month	\$ 342.67	\$ 334.92	\$ 7.75			2.47%		
per day	\$ 11.27	\$ 11.01	\$ 0.25			2.20%		
Campton Urban Fire								
Municipal	\$ 3,619.40	\$ 3,434.50	\$ 184.90			5.38%		
Education	425.00	425.00				0.00%		
Total	4,044.40	3,859.50	184.90			4.79%		
per month	\$ 337.03	\$ 321.63	\$ 15.40			4.79%		
per day	\$ 11.23	\$ 10.57	\$ 0.66			6.24%		
Campton Rural Fire								
Municipal	\$ 3,218.47	\$ 3,160.75	\$ 57.72			1.83%		
Education	475.00	475.00				0.00%		
Total	3,693.47	3,635.75	57.72			1.56%		
per month	\$ 307.79	\$ 302.98	\$ 4.81			1.56%		
per day	\$ 10.26	\$ 9.77	\$ 0.49			5.01%		
Rural								
Municipal	\$ 2,703.57	\$ 2,656.75	\$ 46.82			1.76%		
Education	425.00	425.00				0.00%		
Total	3,128.57	3,081.75	46.82			1.52%		
per month	\$ 260.71	\$ 256.81	\$ 3.90			1.52%		
per day	\$ 8.57	\$ 8.44	\$ 0.13			1.52%		
Multi Residential								
	2019 Taxes	2018 Taxes	2019 Taxes	2018 Taxes	2019 vs. 2018	2019 vs. 2018		
	\$ 62,158.73	\$ 60,143.40	\$ 2,015.33		3.35%			
	3,060.00	3,060.00			0.00%			
	65,218.73	63,203.40	2,015.33		3.19%			
Farm/Managed Forest								
	2019 Taxes	2018 Taxes	2019 Taxes	2018 Taxes	2019 vs. 2018	2019 vs. 2018		
	\$ 1,474.82	\$ 1,437.56	\$ 37.26		2.59%			
	170.00	170.00			0.00%			
	1,644.82	1,607.56	37.26		2.32%			
	\$ 137.01	\$ 133.66	\$ 3.35		2.47%			
	\$ 4.51	\$ 4.40	\$ 0.10		2.20%			
	\$ 1,407.76	\$ 1,373.80	\$ 33.96		2.47%			
	175.00	170.00			0.00%			
	1,582.76	1,543.80	38.96		2.53%			
	\$ 131.48	\$ 128.65	\$ 2.83		2.20%			
	\$ 4.32	\$ 4.23	\$ 0.09		2.10%			
	\$ 1,287.39	\$ 1,254.32	\$ 33.07		2.64%			
	700.00	700.00			0.00%			
	1,457.39	1,434.32	23.07		1.61%			
	\$ 121.45	\$ 119.33	\$ 2.12		1.78%			
	\$ 3.99	\$ 3.93	\$ 0.06		1.52%			
	\$ 1,081.43	\$ 1,062.68	\$ 18.75		1.76%			
	170.00	170.00			0.00%			
	1,251.43	1,232.68	18.75		1.52%			
	\$ 104.29	\$ 103.27	\$ 1.02		0.98%			
	\$ 3.40	\$ 3.38	\$ 0.02		0.55%			
Commercial								
	2019 Taxes	2018 Taxes	2019 Taxes	2018 Taxes	2019 vs. 2018	2019 vs. 2018		
	\$ 22,642.82	\$ 22,071.20	\$ 571.62		2.59%			
	10,720.00	10,720.00			0.00%			
	33,362.82	32,791.20	571.62		1.74%			
	\$ 2,780.24	\$ 2,732.60	\$ 47.64		1.74%			
	\$ 91.40	\$ 89.84	\$ 1.57		1.74%			
	\$ 31,613.32	\$ 31,050.00	\$ 563.32		1.81%			
	10,720.00	10,720.00			0.00%			
	42,333.32	41,770.00	563.32		1.34%			
	2,694.44	2,651.00	\$ 43.44		1.62%			
	\$ 88.58	\$ 87.16	\$ 1.42		1.62%			
	\$ 19,765.26	\$ 19,411.20	\$ 354.06		1.82%			
	10,720.00	10,720.00			0.00%			
	30,485.26	30,131.20	354.06		1.18%			
	\$ 2,540.44	\$ 2,510.93	\$ 29.51		1.18%			
	\$ 83.33	\$ 81.55	\$ 1.78		2.18%			
	\$ 16,603.15	\$ 16,315.20	\$ 287.95		1.76%			
	10,720.00	10,720.00			0.00%			
	27,323.15	27,035.20	287.95		1.07%			
	\$ 2,276.93	\$ 2,242.93	\$ 34.00		1.52%			
	\$ 74.95	\$ 74.07	\$ 0.88		1.19%			
Industrial								
	2019 Taxes	2018 Taxes	2019 Taxes	2018 Taxes	2019 vs. 2018	2019 vs. 2018		
	\$ 28,316.48	\$ 27,501.60	\$ 814.88		2.96%			
	10,720.00	10,720.00			0.00%			
	39,036.48	38,221.60	814.88		2.15%			
	\$ 3,253.04	\$ 3,193.47	\$ 59.57		1.88%			
	\$ 106.95	\$ 104.95	\$ 2.00		1.88%			
	\$ 27,029.01	\$ 26,376.80	\$ 652.21		2.47%			
	10,720.00	10,720.00			0.00%			
	37,749.01	37,096.80	652.21		1.76%			
	\$ 3,148.75	\$ 3,081.40	\$ 67.35		2.19%			
	\$ 103.42	\$ 101.94	\$ 1.48		1.45%			
	\$ 24,717.88	\$ 24,275.20	\$ 442.68		1.82%			
	10,720.00	10,720.00			0.00%			
	35,437.88	34,995.20	442.68		1.26%			
	\$ 2,953.16	\$ 2,916.27	\$ 36.89		1.26%			
	\$ 97.89	\$ 95.83	\$ 2.06		2.15%			
	\$ 20,763.44	\$ 20,404.00	\$ 359.44		1.76%			
	10,720.00	10,720.00			0.00%			
	31,483.44	31,124.00	359.44		1.15%			
	\$ 2,623.62	\$ 2,593.67	\$ 29.95		1.15%			
	\$ 88.26	\$ 85.27	\$ 2.99		3.50%			

City of Belleville
 2018 Tax Rates
 Taxpayer Impact Analysis

27-Mar-19 10:18:24 AM

Average Assessment Change - Tax Supported Budget \$ 401,343,400

Assessment	2019	2018	2018 Assmt % Increase
Commercial	\$ 919,200	\$ 892,033	2.93%
Multi Residential	\$ 1,543,100	\$ 1,400,600	3.44%
Residential	\$ 259,000	\$ 250,689	3.40%
Firm/Manages/Const	\$ 423,000	\$ 404,000	5.20%
Total	\$ 2,944,300	\$ 2,747,322	3.44%

Category	2019		2018		2019 vs. 2018	
	Taxes	%	Taxes	%	\$	%
Commercial	\$ 919,200	31.2%	\$ 892,033	32.5%	\$ 27,167	3.0%
Multi Residential	\$ 1,543,100	52.4%	\$ 1,400,600	51.0%	\$ 142,500	10.2%
Residential	\$ 259,000	8.8%	\$ 250,689	9.1%	\$ 8,311	3.3%
Firm/Manages/Const	\$ 423,000	14.4%	\$ 404,000	14.7%	\$ 19,000	4.7%
Total	\$ 2,944,300	100.0%	\$ 2,747,322	100.0%	\$ 116,977	4.3%

Category	2019		2018		2019 vs. 2018	
	Taxes	%	Taxes	%	\$	%
Belleville-Urban	\$ 1,715.53	0.09%	\$ 1,656.59	0.09%	\$ 58.94	3.56%
Municipal	434.20	2.41%	427.55	2.41%	6.65	1.56%
Education	4,273.73	4.77%	480.63	4.45%	3,793.10	7.89%
Total	\$ 5,823.46	5.27%	\$ 1,917.82	4.97%	\$ 3,905.64	20.37%
per month per day	\$ 194.11		\$ 63.93		\$ 130.18	
Camlin-Wilson	\$ 3,463.87	4.93%	\$ 3,424.50	4.93%	\$ 39.37	1.15%
Municipal	435.10	2.40%	428.00	2.40%	7.10	1.65%
Education	4,028.77	4.53%	2,996.50	4.53%	1,032.27	24.78%
Total	\$ 7,927.74	5.43%	\$ 6,849.00	5.43%	\$ 1,078.74	15.76%
per month per day	\$ 264.26		\$ 228.30		\$ 35.96	
Camlin-River	\$ 1,264.71	4.17%	\$ 1,160.75	4.17%	\$ 103.96	9.00%
Municipal	435.20	2.40%	425.00	2.40%	10.20	2.40%
Education	3,719.31	4.05%	3,585.75	4.05%	133.56	3.73%
Total	\$ 5,419.22	4.89%	\$ 5,171.50	4.89%	\$ 247.72	4.79%
per month per day	\$ 180.64		\$ 172.38		\$ 8.26	
Rural	\$ 266.97	4.20%	\$ 258.81	4.20%	\$ 8.16	3.16%
Municipal	435.20	2.40%	425.00	2.40%	10.20	2.40%
Education	3,033.56	3.99%	3,011.75	3.99%	21.81	0.73%
Total	\$ 3,468.76	4.20%	\$ 3,436.75	4.20%	\$ 32.01	0.93%
per month per day	\$ 115.63		\$ 114.53		\$ 1.10	



Finance Department

Budget Principles & Objectives

Community Benefit: Operating budgeting requires Staff and Council to allocate the limited financial resources of the City to meet the needs of the City in the present and future. The “best interest” of the community as a whole should be at the core of all budgeting decisions.

Strategic Plans: The Strategic Plan serves as the guiding document under which all City initiatives are aligned. The City budgets will support the objectives of the Strategic Plan.

Accountability and Transparency: The budget will demonstrate accountability to the community through an open and transparent decision making process in addition to audited financial statements and other reporting.



Finance Department

Budget Amendments: Council approval is required for all proposed Operating changes.

Risk Management: Priority-setting and decision-making will be informed by risk management principles with the aim to minimize the negative effects of risk while also minimizing the cost to accomplish mitigation.

Innovative Approach to Funding: The budget will incorporate innovative approaches to service delivery and will include funding to allow for the development and implementation of operational efficiencies and cost-saving measures. Cost-sharing and partnership strategies will be pursued, including the provision of matching funding where leveraging opportunities exist.



Finance Department

Balance Budget: The Operating Budget will be balanced as per the legislative requirements outlined in the Municipal Act. Any shortfall in budgeted revenues versus expenditures for a budget period will be offset by tax levies equal to the shortfall thereby resulting in a balanced budget.

Budgeting for Revenue: The City shall not utilize one-time revenues for ongoing expenditures. However, one-time revenues may be used to fund non-recurring expenditures or services that can be completed within a specific amount of time without significant disruption to the City provided it is duly approved by Council. One-time revenues include, but are not limited to: grants, or subsidies from other levels of government or municipalities that are not legislated to recur annually, transfers from Reserves and Reserve Funds, and proceeds on sale of property.



Finance Department

Certain municipal revenues can be termed “unpredictable” as they fluctuate year to year and are not under the direct control of the City. The budget amount for unpredictable revenues shall be conservative in nature and represents management’s “best” estimates at the time of the budget.

Addressing Unfunded Liabilities:

The budget will address identified unfunded liabilities such as sick leave or WSIB through reserve contributions.



Finance Department

BUDGET ROLES AND RESPONSIBILITIES

ROLE	BUDGET RESPONSIBILITIES
Municipal Council	<ul style="list-style-type: none"> Establish priorities through the Strategic Plan Approve guidelines in advance of detailed budget preparation Approve the proposed level of public communication and engagement Review and debate the budget submissions Adopt the budget by by-law Approve the rates required for taxation and user fees by by-law
Chief Administrative Officer	<ul style="list-style-type: none"> Direct, in co-operation with the Treasurer and the Executive Management Team, the preparation and presentation of the annual operating and capital budgets
Executive Management Team (EMT)	<ul style="list-style-type: none"> Lead the development of realistic and responsible departmental budgets in accordance with the established guidelines, timeline, and process as per Budget Policy Submit budget requests based on supportable facts that can be well understood by the general public and other members of the organization Ensure that the resources and assets under their authority are effectively managed on an ongoing basis
Treasurer and Supporting Staff	<ul style="list-style-type: none"> Treasurer – lead and coordinate the overall preparation and administration of the City operating and capital budgets Ensure adherence to budget policies and financial policies as approved by Council Provide management and strategic direction to the financing of the City Provide appropriate budget format and forms to be utilized in the budget preparation Ensure reporting of actual operating and capital project results on a timely basis in accordance with the budget policy



Finance Department

OPERATING BUDGET PROCESS

1. Guidelines for budget preparation are set in advance of the budget year by Council following consultation with the Chief Administrative Officer and Treasurer. Direction in terms of corporate wide assumptions and conditions will be communicated to senior departmental staff in advance of the annual budget preparation.
2. Finance staff will provide the appropriate forms and format as well as detailed instructions to be followed in the preparation of the departmental operating budgets.
3. Each Departmental Director shall prepare and submit annually to the Treasurer their Operating Budget Requests on the forms and format prescribed by the Treasurer. Information to be provided includes, but is not limited to the following:



Finance Department

- Base Budget adjustments for service revenue items approved by Council prior to Budget submission to Council. Finance will prepare and provide the base adjustments required for the following common items:
 - Payroll Salary, Benefit and Pension annualizations
 - Insurance
 - Prior year issue eliminations and annualizations
 - Other contractual payments
 - Changes resulting from fluctuations in commodity or utility costs

The above adjustments will be reviewed with departmental staff as part of the operating budget process.



Finance Department

- Management Recommendations – Adjustments to operating accounts required to maintain existing service levels. Revenues/ Expenditures lines are to be calculated and adjusted based on known commodity trends, approved studies/ reports including user fee reports/ by-laws and master plan reports.
- Operating Issues
 - New programs and/ or service levels and provide costs and justifications for the changes;
 - Costs and justification for any increase to full-time equivalent staffing levels from the Base Budget;
 - Prior to submission, issues should be categorized as follows:
 - Category 1 – Legislated, Committed, Health and Safety Issues



Finance Department

- Category 2 – User Fees
- Category 3 – Maintain Service levels/ Capital (Maintenance)
(Includes previously unbudgeted capital projects)
- Category 4 – Legal/ Staffing Issues
- Category 5 – New Projects
- Category 6 – Capital Projects
- Category 7 - Financing
- Category 8 - Special Purpose Bodies
- Category 9 – Provincially Mandated

4. The CAO, Treasurer and supporting staff will meet with each department to review their departmental budget submission.



Finance Department

The meeting will include:

- The review of program and or service levels
- The verification of timing and cost estimates
- Identification of external funding sources where applicable

5. Finance staff will compile and summarize the appropriate departmental operating budgets to create the draft City Operating Budget
6. The Executive Management Team will review the Draft City Operating budget and supplementary information for accuracy and completeness prior to submission to Council
7. The proposed City Operating budgets will be presented to Council for approval along with supporting reports and other documentation as necessary



Finance Department

INVESTING IN CANADA INFRASTRUCTURE PROGRAM (ICIP)

- Announced March 12, 2019
- Federal/ Provincial/ Municipal funding at 40% / 33% / 27%
- \$30 billion over 10 years
- 1st stream = Rural and Northern Fund
- Focus on roads and bridges
- 8 week “open” application process
- Public Transit Fund, Community, Culture and Recreation Fund, Green Fund later



Finance Department

ONTARIO COMMUNITY INFRASTRUCTURE FUND (OCIF)

- Provincial
- \$200 million annually, formula-based
- 2019 = \$3.2 million
- Applied to capital projects and capital maintenance for the renewal, rehab, and replacement of core infrastructure assets or capital construction of new core infrastructure that addresses an existing health or safety issue
- No \$ of the expected 2019 OCIF funding applied to the 2019 Capital Budget



Finance Department

ASSESSMENT

- Taxable assessment at \$5.651 Billion
- 19,500 properties
- Growth for 2019 is 2.73% (2.76% for 2018)
- Currently 13% of assessment is under appeal
- Over 200 active appeals
- Need to increase allowance for assessment appeals



Finance Department

BASE BUDGET ADJUSTMENTS

PRE-BUDGET APPROVAL:

- MAT Revenue/ Expenses
- Transit – Late night service \$220,000
- Mayor & CAO Staff Reorganization \$158,500
- Recreation EA \$ 80,500
- Capital Budget \$548,300
- Arts & Culture Fund – Increased Contribution
- Integrity Commissioner \$ 25,000



Finance Department

OTHER BASE BUDGET ADJUSTMENTS

- Compensation Agreements \$1,355,000
- Debt Payments Annualization \$1,072,100
- Transit Ridership Increase (\$141,500)
- Vacancy Rebate % Decrease (\$157,500)



Finance Department

DEBT

OUTSTANDING DEBT FORECAST (MILLION):

	2018	2019	2020	2021	2022
Opening	\$117.1	\$112.0	\$134.2	\$154.5	\$149.6
Additions *	0.4	28.6	28.3	4.2	-
Principal	(5.5)	(6.4)	(8.0)	(9.1)	(9.4)
Closing	\$112.0	\$134.2	\$154.5	\$149.6	\$140.2
Taxation	\$89.6	\$112.6	\$134.8	\$129.9	\$121.7
User Rates	\$22.4	\$21.6	\$19.7	\$19.7	\$18.5

*Note: Forecast update for 15 year repayment terms per City's Debt Policy (previously 20 years) and 2020 issuance of \$1,400,000 debt for fire aerial proposed in 2019 Capital Budget



Finance Department

DEBT SERVICING COSTS:

	2018	2019	2020	2021	2022
Principal	\$5.5	\$6.4	\$8.0	\$9.1	\$9.4
Interest	\$3.5	\$3.7	\$4.3	\$5.0	\$4.8
Total Payments	\$9.0	\$10.1	\$12.3	\$14.1	\$14.2
Taxation	\$6.4	\$7.5	\$9.7	\$12.2	\$12.4
User Rates	\$2.6	\$2.6	\$2.6	\$1.9	\$1.8
Debt Servicing Ratio	6.0%	6.8%	8.3%	9.5%	9.5%

Note: Forecast update for 15 year repayment terms (previously 20 years) and 2020 issuance of \$1,400,000 debt for fire aerial proposed in 2019 Capital Budget



Finance Department

TAX RATE CALCULATION

Tax Ratios

Properties in different classes are taxed at different tax rates as a result of historical differences in tax burdens that were present prior to 1998 property tax reform and reflected in the initial transition ratios set by the Province. Typically commercial, industrial and multi-residential properties pay higher taxes than residential properties. Changing the tax ratios results in a shift of the tax burden among classes:

<u>Property Class</u>	<u>2018 Ratios</u>
Residential	1.000000
Farms/Managed Forest	0.250000
Multi-Residential	2.230000
Commercial	1.919122
Industrial	2.400000



Finance Department

BILLING TABLES & SERVICES

	Belleville Urban	Cannifton Urban Fire	Cannifton Rural Fire	Rural
Core	X	X	X	X
Area Rates Debt – Fire Urban	X	X		
Area Rates Debt – Fire Rural			X	X
Fire - Urban	X	X		
Fire - Rural			X	X
Police - Urban	X	X	X	
Police - Rural				X
Transit	X			
Streetlights	X	X	X	



Finance Department

Taxes Paid by Billing Table

Belleville Urban	82%
Cannifton Urban Fire	2%
Cannifton Rural Fire	6%
Rural	10%

Taxes Paid by Property Class

Residential	54%
Multi-Residential	9%
Commercial	31%
Industrial	5%
Others	<1%

Finance Department



**City of Belleville
Tax Rate Analysis
2018-2019**

CHANGE TO TAX RATES AND BUDGET SHARES												
BELLEVILLE URBAN	Residential				Commercial			Industrial		Managed Forests/Farms		Pipelines
	Residential	Multi-Residential	Commercial	Industrial	Commercial	Industrial	Commercial	Industrial	Managed Forests/Farms	Pipelines		
Change in Tax Rates												
2018 Rates	\$ 0.014376	\$ 0.033413	\$ 0.027589	\$ 0.034502	\$ 0.033594	\$ 0.017739						
Impact of Re-assessment	\$ (0.000636)	\$ 0.001336	\$ (0.001221)	\$ (0.001526)	\$ (0.000159)	\$ (0.000784)						
Impact of Multi-Res Ratio Change	\$ 0.000037	\$ (0.000788)	\$ 0.000072	\$ 0.000090	\$ 0.000009	\$ 0.000046						
Impact 2019 Budget Increase	\$ 0.000971	\$ 0.000572	\$ 0.001864	\$ 0.002330	\$ 0.000243	\$ 0.001198						
2019 Rates	\$ 0.014748	\$ 0.034533	\$ 0.028304	\$ 0.035996	\$ 0.033687	\$ 0.018199						
Impact of Re-assessment	-4.424%	3.999%	-4.426%	-4.423%	-4.421%	-4.420%						
Impact of Multi-Res Ratio Change	0.257%	-2.359%	0.261%	0.281%	0.259%	0.259%						
Impact 2019 Budget Increase	6.755%	1.711%	6.755%	5.752%	6.754%	6.753%						
- Net Change to Tax Rate 2019 vs 2018	2.589%	3.351%	2.590%	2.590%	2.592%	2.593%						
CANNIFTON URBAN	Residential				Commercial			Industrial		Managed Forests/Farms		Pipelines
Change in Tax Rates												
2018 Rates	\$ 0.013738	\$ 0.031880	\$ 0.026365	\$ 0.032971	\$ 0.003435	\$ 0.016952						
Impact of Re-assessment	\$ (0.000617)	\$ 0.001381	\$ (0.001184)	\$ (0.001481)	\$ (0.000154)	\$ (0.000761)						
Impact of Multi-Res Ratio Change	\$ 0.000033	\$ (0.000697)	\$ 0.000063	\$ 0.000079	\$ 0.000008	\$ 0.000040						
Impact 2018 Budget Increase	\$ 0.000924	\$ 0.000467	\$ 0.001773	\$ 0.002217	\$ 0.000231	\$ 0.001140						
2019 Rates	\$ 0.014078	\$ 0.033031	\$ 0.027017	\$ 0.033786	\$ 0.003519	\$ 0.017371						
Impact of Re-assessment	-4.491%	4.332%	-4.491%	-4.492%	-4.493%	-4.489%						
Impact of Multi-Res Ratio Change	0.240%	-2.186%	0.239%	0.240%	0.239%	0.236%						
Impact 2019 Budget Increase	6.723%	1.466%	6.723%	6.725%	6.726%	6.728%						
- Net Change to Tax Rate 2019 vs 2018	2.472%	3.611%	2.472%	2.473%	2.472%	2.475%						

Finance Department



City of Belleville Tax Rate Analysis 2018-2019

	CANNIFTON RURAL					Managed Forests/Farms					Pipelines	
	Residential	Multi-Residential	Commercial	Industrial		Residential	Multi-Residential	Commercial	Industrial			
Change in Tax Rates												
2018 Rates	\$ 0.012643	\$ 0.029247	\$ 0.024264	\$ 0.039344	\$ 0.003161	\$ 0.015602						
Impact of Re-assessment	\$ (0.000619)	\$ 0.001376	\$ (0.001188)	\$ (0.001486)	\$ (0.000155)	\$ (0.000764)						
Impact of Multi-Res Ratio Change	\$ 0.000019	\$ (0.000545)	\$ 0.000037	\$ 0.000046	\$ 0.000005	\$ 0.000023						
Impact 2018 Budget Increase	\$ 0.000831	\$ 0.000258	\$ 0.001594	\$ 0.001993	\$ 0.000208	\$ 0.001025						
2019 Rates	\$ 0.012874	\$ 0.030336	\$ 0.024707	\$ 0.030897	\$ 0.003218	\$ 0.015886						
Impact of Re-assessment	-4.896%	4.705%	-4.896%	-4.897%	-4.897%	-4.897%						
Impact of Multi-Res Ratio Change	0.150%	-1.863%	0.152%	0.152%	0.152%	0.147%						
Impact 2018 Budget Increase	6.572%	0.882%	6.568%	6.569%	6.570%	6.571%						
- Net Change to Tax Rate 2019 vs 2018	1.826%	3.724%	1.824%	1.824%	1.825%	1.821%						
	RURAL					Managed Forests/Farms					Pipelines	
	Residential	Multi-Residential	Commercial	Industrial		Residential	Multi-Residential	Commercial	Industrial			
Change in Tax Rates												
2018 Rates	\$ 0.010627	\$ 0.024398	\$ 0.020394	\$ 0.025505	\$ 0.002657	\$ 0.013113						
Impact of Re-assessment	\$ (0.000553)	\$ 0.001536	\$ (0.001060)	\$ (0.001327)	\$ (0.000138)	\$ (0.000682)						
Impact of Multi-Res Ratio Change	\$ 0.000001	\$ (0.000264)	\$ -	\$ 0.000001	\$ 0.000000	\$ 0.000001						
Impact 2019 Budget Increase	\$ 0.000739	\$ 0.000055	\$ 0.001420	\$ 0.001775	\$ 0.000185	\$ 0.000913						
2019 Rates	\$ 0.010814	\$ 0.025725	\$ 0.020754	\$ 0.025954	\$ 0.002704	\$ 0.013345						
Impact of Re-assessment	-5.204%	6.296%	-5.198%	-5.203%	-5.202%	-5.201%						
Impact of Multi-Res Ratio Change	0.009%	-1.082%	0.000%	0.004%	0.008%	0.008%						
Impact 2019 Budget Increase	6.957%	0.224%	6.963%	6.961%	6.959%	6.960%						
- Net Change to Tax Rate 2019 vs 2018	1.762%	5.437%	1.765%	1.762%	1.764%	1.766%						



Finance Department

City of Belleville Tax Rate Analysis 2018-2019

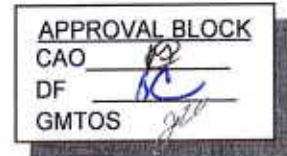
BUDGET SHARE BY PROPERTY CLASS	Residential	Multi-Residential	Commercial	Industrial	Managed		Total
					Forests/Farms	Pipelines	
2018 Budget Share	\$ 50,840,940	\$ 9,549,673	\$ 29,498,676	\$ 4,662,868	\$ 203,278	\$ 345,765	\$ 95,101,200
Impact of Re-assessment	\$ 377,724	\$ (392,606)	\$ (379,124)	\$ 374,967	\$ 21,489	\$ (2,450)	\$ -
Impact of Multi-Res Ratio Change	\$ 114,653	\$ (204,057)	\$ 75,316	\$ 12,605	\$ 52	\$ 431	\$ -
Impact 2018 Budget Increase	\$ 3,631,399	\$ 156,923	\$ 2,056,126	\$ 356,527	\$ 16,446	\$ 24,778	\$ 6,242,200
Total 2019 Budget Share by Class	\$ 54,964,716	\$ 9,109,933	\$ 31,251,994	\$ 5,406,967	\$ 241,265	\$ 368,524	\$ 101,343,400
2018 Budget Share %	53.460%	10.042%	31.018%	4.903%	0.214%	0.364%	
2019 Budget Share %	54.236%	8.989%	30.838%	5.335%	0.238%	0.364%	
Impact of Re-assessment	0.742%	-4.111%	-1.285%	8.042%	10.571%	-0.709%	
Impact of Multi-Res Ratio Change	0.226%	-2.137%	0.259%	0.270%	0.026%	0.125%	

Finance Department



COUNCIL APPROVAL PROCESS

- 1) Approve Base Budget as amended including staff recommended Base Budget Adjustments in red (BB-01 to BB-03)
- 2) Approve staff recommended management recs in red (MR-01 to MR-02)
- 3) Approve Issues 1-01 to 9-08 including staff recommended issues in red



CITY OF BELLEVILLE
Paul Buck, Manager of Transit Operations
Transportation & Operations Services
Report No. MT-2019-06
April 2, 2019

To: Mayor and Members of Council

Subject: 2019 Transit Fare Schedule

Recommendation:

“THAT pursuant to Manager/Planner of Transit Services Report No. MT-2019-06 Council approve the 2019 Transit Fare Schedule increases.”

Strategic Plan Alignment:

The City of Belleville’s Strategic Plan identifies nine strategic themes. This report aligns with the “Transportation and Mobility” strategic theme to “Develop a viable, affordable and accessible public transit system that addresses the needs of our citizens”.

Background:

On March 20, 2019 the Transit Operations Advisory Committee passed the following resolution “to accept and forward to Council the fare increases as presented, leaving the cash fare for Seniors, Special/Reduced and Child at the current rate”.

A major challenge in the Transit realm is to continually strive to increase transit ridership, while also periodically reviewing and implementing reasonable and equitable fare increases to cover such things as inflationary operating costs and service improvements.

Belleville Transit last experienced a very modest transit fare increase September 8, 2015; which addressed cash fares only. The proposed 2019 fare increase will ensure that Belleville Transit continues to build on its 2018 service accomplishments, which include:

- Late Night Service – until 12:30am 7 days a week
- Addition of Route 5 on Sundays
- Service Changes to service Casino
- Improved service on Route 6 and Route 8

- Route 10 to Loyalist College
- New farebox system
- New On demand service

In addition, several service enhancements will be rolling out this year:

- Enhanced late night service (pending budget approval)
- New real-time bus information with CONSTAT
- Mobile pay option (using debit, credit or mobile)

Financial/Analysis:

The table below displays the current fee schedule and proposed fee schedule.

	Current Fee Schedule			Proposed Fee Schedule			
	Cash (coin only)	Tickets	Monthly	Cash (coin only)	Mobile Pay	Tickets	Monthly
Adult	\$2.50	10/\$22.30	\$70.00	\$3.00	\$2.75	10/\$25.00	\$76.00
College	\$2.50	10/\$22.30 Semester pass (4 months) \$244.00	\$65.00	\$3.00	\$2.75	10/\$25.00 Semester pass (4 months) \$270.00	\$70.00
H.S. P.S. Student	\$2.25	10/\$18.30	\$57.00	\$3.00	\$2.50	10/\$22.50	\$60.00
Special/ Reduced	\$2.25	10/\$18.30	\$57.00	\$2.25	\$2.25	10/\$22.50	\$60.00
Senior	\$2.25	10/\$18.30	\$57.00	\$2.25	\$2.25	10/\$22.50	\$60.00
Child	\$2.00	10/\$15.40	N/A	No Change			

The increases in transit fares proposed for 2019 are in line with transit fares of similar-sized municipalities; as demonstrated in Schedule 1.

It is estimated that the increase in Transit fares will increase Belleville Transit revenue by approximately \$100,000 in this fiscal year, and approximately \$217,000 annually into 2020.

The increase proposed will result in approximately 57% of transit services being funded by fares, up from approximately 55% in 2018.

Conclusion:

It is recommended that Council approve the proposed Transit Fare increases with an implementation date of July 1, 2019. Advance notice will be provided to riders through various Medias.

Respectfully Submitted,

for 
Paul Buck
Manager of Transit Services

Attachments

Schedule 1 – Transit Fare comparison

Schedule 1 for Report No. MT-2019-06
2019 Proposed Belleville Transit Fare Increase

Fare comparison to other Municipalities

Peterborough

Pass Type	Fare
Single Ride - exact cash only, no change provided	
Regular	\$2.50
Trans-Cab	\$3.00
*Children under 2 years ride for free	
Day Pass	
Regular	\$8.00
*Single person OR up to 2 adults and up to 4 children ride all day	
10 Ride Pass - Save \$3 over single ride fare!	
Regular	\$22.00
30 Day Pass - Valid 30 days from the 1st day of use	
Child (under 12)	\$40.00
Student (to Grade 12)	\$55.00
Adult	\$60.00
Senior (65+)	\$40.00
Senior (65+) Annual and Semi-Annual Passes (Only Available at Peterborough Transit Terminal; 190 Simcoe St.)	
Senior Annual Pass Valid Jan 1st until Dec 31st	\$220.00
Senior Semi-Annual Pass Valid Jan 1st until June 30th	\$135.00
Senior Semi-Annual Pass Valid July 1st until Dec 31st	\$135.00

Kingston

Fares & Passes	Child	Youth	Adult	Senior
Category	0 - 14	15 - 24	25 - 64	65+
Ages:				
Cash	Free	\$3.00	\$3.00	\$3.00
Coins only				
Monthly Pass				
Unlimited rides per calendar month	Free	\$56.50	\$76.00	\$56.50
Affordable Monthly Pass				
Eligibility based on income	Free	\$28.25	\$38.00	\$28.25
Unlimited rides per calendar month				
Monthly Commuter Pass				
Unlimited rides on weekdays	Free	\$65.50	\$65.50	\$65.50
Weekly Pass				
Unlimited rides on 7 consecutive days	Free	\$20.50	\$28.50	\$20.50
Commuter 5 Pass				
Unlimited rides on 5 consecutive weekdays	Free	\$21.50	\$21.50	\$21.50
Multi-ride Pass				
Sold in multiples of 6	Free	\$12.00	\$15.00	\$12.00
Day Pass				
Unlimited rides for a day	Free	\$8.00	\$8.00	\$8.00

Stratford

Details		Cash	Tickets	30-Day	30-Day
Effective		Mar 1	free	free	Sep
Children	5 and under		free	free	free
	Applies only to elementary/secondary students, and				
Student	ODSP and Ontario Works Clients. Identification will be required.	\$2.50	\$2.25	\$53.00	\$55
	Applies only to elementary/secondary students, and				
Affordable	ODSP and Ontario Works Clients. Identification will be required.	\$2.50	\$2.25	\$53.00	\$55
Adults	19 - 64 years	\$2.75	\$2.50	\$63.00	\$65
Seniors	65 and older	\$2.50	\$2.25	\$53.00	\$55
Day Pass	Single rider and valid until end of service day	\$7.00	\$7.00	N/A	N/A
Family Pass	Up to 4 riders with a least one adult and valid until end of service day	\$15.00	\$15.00	N/A	N/A

Cornwall

CASH FARES		
Adult		\$2.90
Senior		\$2.90
Student		\$2.90
Child (Grades 1 to 6)		\$2.75
Child (Under 5 years)		FREE
MONTHLY PASSES		
Adult		\$64
Senior		\$44
Student		\$52
Community Pass		\$44

10 RIDE CARDS		
Adult (including Handi-Transit)		\$24
Senior (including Handi-Transit)		\$22
Student (including Handi-Transit)		\$22
Child		\$20
Community Handi-Transit		\$44
Family Day Pass		\$7.50

2019 OPERATING BUDGET - REVISED ISSUES
with Recommended Budget Reductions as noted
Issues Summary

			Gross Expenditures	Non-Tax Revenue	Net Totals	Net Tax Levy	Cumulative % Increase/decrease		
2018 TAXATION LEVIED			\$113,348,200	\$18,247,000		\$95,101,200			
2019 BASE BUDGET ADJUSTMENTS									
		<i>Net %</i>	2,599,100	2.73%	4,150,300	532,900	3,617,400	98,718,600	3.80%
BB-01	Utilization of DC funds for existing debt (per current background study)				(450,000)	450,000	(450,000)	98,268,600	3.33%
BB-02	Apply one time FGT to reduce Capital to 2018 level				(548,300)		(548,300)	97,720,300	2.75%
BB-03	Apply MAT Tax to part fund ESI Tourism staffing					20,000	(20,000)	97,700,300	2.73%
2019 MANAGEMENT RECOMMENDATIONS									
		<i>Net %</i>	117,500	0.13%	626,200	278,700	347,500	98,047,800	3.10%
MR-01	Reduce Contribution to Industrial Land Reserve Fund				(30,000)		(30,000)	98,017,800	3.07%
MR-02	Legal Expenses Reduction - corporate				(200,000)		(200,000)	97,817,800	2.86%
2019 OPERATING ISSUES TO BE APPROVED									
Category 1 Legislated, Committed, Health and Safety Issues									
		<i>Net %</i>	1,092,400	1.15%					
1-01	Finance - Tax Adjustments - Commercial / Industrial / Multi Residential				1,000,000	-	1,000,000	98,817,800	3.91%
1-02	Recreation - Health & Safety - Crisis Prevention Training				10,000	-	10,000	98,827,800	3.92%
1-03	Operations - Transit - Terminal Security				30,000	-	30,000	98,857,800	3.95%
1-04	Recreation - Facilities Supervisor (QSWC)				52,400	-	52,400	98,910,200	4.01%
Category 2 User Fees / Non-Tax Revenue Issues									
		<i>Net %</i>	(100,000)	-0.11%					
2-01	Transit Fare Increase				-	100,000	(100,000)	98,810,200	3.90%
Category 3 Maintain Service levels/Capital maintenance									
		<i>Net %</i>	550,000	0.58%					
3-01	Asset Management Contribution				500,000	-	500,000	99,310,200	4.43%
3-02	Recreation - Kinsmen - Annual Maintenance				50,000	-	50,000	99,360,200	4.48%
MAINTAIN EXISTING SERVICE LEVELS							99,360,200	4.48%	
Category 4 Legal / Staffing Issues									
		<i>Net %</i>	151,000	0.16%					
4-01	MOVED IN CAMERA				-	-	-	\$ 99,360,200	4.48%
4-02	Planning - Committee Of Adjustment - Honorarium				6,300	-	6,300	99,366,500	4.49%
4-03	Operations - Customer Service Representative				40,300	-	40,300	99,406,800	4.53%
4-04	Operations - Yards, Parks - 2 New FTE				74,600	-	74,600	99,481,400	4.61%
4-05	Operations - Transit - Temporary Drivers				29,800	-	29,800	99,511,200	4.64%

2019 OPERATING BUDGET - REVISED ISSUES
with Recommended Budget Reductions as noted
Issues Summary

		Gross Expenditures	Non-Tax Revenue	Net Totals	Net Tax Levy	Cumulative % Increase/decrease
4-06	In Camera Total	53,100	-	53,100	99,564,300	4.69%
A4.06	4.06 Defer In Camera	(53,100)	-	(53,100)	99,511,200	4.64%
Category 5 New Projects		<i>Net %</i>	463,000	0.48%		
5-01	Finance - Seniors Rebate	65,000	-	65,000	99,576,200	4.71%
A5.01	5.01 - Maintain existing Seniors Rebate	(65,000)	-	(65,000)	99,511,200	4.64%
5-02	Corporate Services - IT Cloud Phone System Migration	60,000	-	60,000	99,571,200	4.70%
5-03	Recreation - Property - LED replacement design	40,000	-	40,000	99,611,200	4.74%
A5.03	5.03 - Fund LED Study from Energy Management Reserve		40,000	(40,000)	99,571,200	4.70%
5-04	Economic Development - Belleville Inclusion Committee - Strategic Plan	15,000	-	15,000	99,586,200	4.72%
A5.04	5.04 - Defer Contribution to Inclusion Committee	(15,000)	-	(15,000)	99,571,200	4.70%
5-05	Economic Development - Business Retention and Attraction	15,000	-	15,000	99,586,200	4.72%
A5.05	5.05 - Defer Funding for Business Retention and Attraction	(15,000)	-	(15,000)	99,571,200	4.70%
5-06	Economic Development - Quinte United Immigration Services	10,000	-	10,000	99,581,200	4.71%
A5.06	5.06 - Defer Funding for QUIS	(10,000)	-	(10,000)	99,571,200	4.70%
5-07	Planning - Zoning By-law Update	350,000	10,000	340,000	99,911,200	5.06%
A5.07	5.07 - Part fund Zoning Bylaw Update from Prov Efficiency Grant		87,000	(87,000)	99,824,200	4.97%
5-08	Planning - Housing Community Improvement Plan	50,000	-	50,000	99,874,200	5.02%
5-09	Planning - Brownfield Program Update	20,000	-	20,000	99,894,200	5.04%
A5.09	5.09 - Defer Update to Brownfields Program	(20,000)		(20,000)	99,874,200	5.02%
5-10	Environmental Services - Stormwater - Pond Cleaning	200,000	50,000	150,000	100,024,200	5.18%
A5.10	5.10 - Additional Funding from Reserve for SWM Pond Cleaning		50,000	(50,000)	99,974,200	5.12%
5-11	Environmental Services - Consolidated Solid Waste Study	50,000	50,000	-	99,974,200	5.12%
5-12	Operations - Roads - Line Painting	16,000	-	16,000	99,990,200	5.14%
A5.12	5.12 - Defer Rural Road Line Painting	(16,000)		(16,000)	99,974,200	5.12%
5-13	Operations - Transit - Seasonal Trolley Bus	28,000	28,000	-	99,974,200	5.12%
5-14	Operations - Transit - Late Night On-Demand Service Expansion	131,500	18,000	113,500	100,087,700	5.24%
A5.14	5.14 - Maintain Existing Schedule for Transit on Demand Service	(131,500)	(18,000)	(113,500)	99,974,200	5.12%
5-15	Recreation - Parks & Recreation Master Plan	225,000	151,600	73,400	100,047,600	5.20%
A5.15	5.15 - Defer Parks & Recreation Master Plan	(225,000)	(151,600)	(73,400)	99,974,200	5.12%
5-16	Operations - Parks - Tree planting	25,000	-	25,000	99,999,200	5.15%
A5.16	5.16 - Maintain existing Tree Planting program	(25,000)		(25,000)	99,974,200	5.12%

2019 OPERATING BUDGET - REVISED ISSUES
with Recommended Budget Reductions as noted
Issues Summary

			Gross Expenditures	Non-Tax Revenue	Net Totals	Net Tax Levy	Cumulative % Increase/decrease	
Category 6 Capital Projects			<i>Net %</i> - 0.00%					
Category 7 Financing			<i>Net %</i> - 0.00%					
Category 8 Special Purpose Bodies			<i>Net %</i> 971,000 1.03%					
8-01	Quinte Economic Development Commission	Total City Share	\$ 204,500	3,500	-	3,500	99,977,700	5.13%
8-02	Bay of Quinte Marketing Board	Total City Share	76,800	9,700	40,000	(30,300)	99,947,400	5.10%
8-03	QuinteWaste Solutions	Total City Share	970,000	7,700	-	7,700	99,955,100	5.10%
8-04	Quinte Conservation	Total City Share	780,700	27,300	-	27,300	99,982,400	5.13%
8-05	911 Program	Total City Share	63,500	2,500	-	2,500	99,984,900	5.14%
8-06	Belleville Library	Total City Share	2,145,500	81,500	-	81,500	100,066,400	5.22%
8-07	Police Services Board - Capital	Total City Share	682,100	1,401,300	1,133,300	268,000	100,334,400	5.50%
	Police Services Board - Operations	Total City Share	17,893,800	1,107,200	502,100	605,100	100,939,500	6.14%
	Police Services Board - Total	Total City Share	18,575,900					
8-08	Stirling Arena	Total City Share	49,600	5,700	-	5,700	100,945,200	6.15%
Category 9 Provincially Mandated			<i>Net %</i> 398,200 0.41%					
9-01	Provincial Offences Revenue (POA)	Total City Share	\$ 201,800		(31,400)	31,400	100,976,600	6.18%
9-02	EMS	Total City Share	3,527,900	(61,800)	-	(61,800)	100,914,800	6.11%
9-03	Social Services Upload to Province	Total City Share	2,265,700	(27,700)	-	(27,700)	100,887,100	6.08%
9-04	Social Housing	Total City Share	4,806,200	135,500	-	135,500	101,022,600	6.23%
A9.04	9.04 - Utilize 2018 Budget savings to Part Fund increase to Social Housing				100,000	(100,000)	100,922,600	6.12%
9-05	Long Term Care - Hastings Manor	Total City Share	2,296,600	328,000	-	328,000	101,250,600	6.47%
9-06	Long Term Care - Centennial Manor	Total City Share	390,100	16,200	-	16,200	101,266,800	6.48%
9-07	MPAC Fees	Total City Share	633,500	35,100	-	35,100	101,301,900	6.52%
9-08	Health Unit	Total City Share	1,057,100	41,500	-	41,500	101,343,400	6.56%
Net Operating Budget			\$ 123,031,000	\$ 21,687,600	\$ 6,242,200	\$ 101,343,400	6.56%	