2020 OPERATING BUDGET

ISSUES SUMMARY

		то	TAL BUDGET	Expenditure	Non-Tax Revenue	Net City Departments	%	С	Net City Boards	%		Net External Agencies	%		Cumulative Total	
Α	2019 TAX SUPPORTED BUDGET					\$ 63,484,800 62.64%	4	\$	20,568,900 20.29%		\$	17,300,500 17.07%		\$	101,354,200 <i>100.00%</i>	
в	BASE ADJUSTMENTS					02.0470			20.2970			11.0776			100.0078	
B1-1	Pre-approved budget items			\$ 894,300 \$	279,500	\$ 614,800	0.61%							\$	101,969,000	0.61
B1-2	Contractual Service Agreements			1,027,300	938,400	88,900	0.09%								102,057,900	0.69
B1-3	Capital Financing			520,100		520,100	0.51%								102,578,000	1.21
B1-4	Operating Revenue / Costs			1,705,900	1,615,800	90,100	0.09%								102,668,100	1.30
B1-5	Annualized / Elimination of Prior Year Budget Issues			(334,600)	(374,000)	39,400	0.04%								102,707,500	1.34
С	COVID ADJUSTMENTS															
C1-1	COVID Costs/Savings			\$ (2,729,800) \$	(3,487,100)	\$ 757,300	0.75%							\$	103,464,800	2.08
C1-2	COVID Waivers / initiatives			70,000	(1,319,900)	1,389,900	1.37%								104,854,700	3.45
C1-3	COVID Funding measures			(1,317,500)	829,700	(2,147,200)	-2.12%								102,707,500	1.34
D	ISSUES															
D1	Category 1 - City Boards		Total													
D1-1	Library	\$	2,189,000	\$ 43,500 \$	-		9	\$	43,500	0.04%				\$	102,751,000	1.38
D1-2	Police		19,665,100	365,000	(876,700)				1,241,700	1.23%					103,992,700	2.60
EXTERN	AL AGENCIES															
D2	Category 2 - Special Purpose Bodies															
D2-1	Quinte Economic Development Commission	\$	209,000	\$ 4,500 \$	-						\$	4,500	0.00%	\$	103,997,200	2.61
D2-2	Bay of Quinte Regional Marketing Board - 50% of MAT revenue		175,000	(50,000)	-							(50,000)	-0.05%		103,947,200	2.56
D2-3	Bay of Quinte Regional Marketing Board - per capita funding		80,000	3,200	(40,000)							43,200	0.04%		103,990,400	2.60
D2-4	QuinteWaste Solutions		979,800	9,800	-							9,800	0.01%		104,000,200	2.61
D2-5	Quinte Conservation		792,200	11,500	-							11,500	0.01%		104,011,700	2.62
D2-6	Stirling Arena		60,100	10,500	-							10,500	0.01%		104,022,200	2.63
D2-7	911 Program		74,700	11,200	-							11,200	0.01%		104,033,400	2.64
D3	Category 3 - Provincially Mandated Services															
D3-1	Provincial Offences Revenue (POA)	\$	(3,500)	\$ - \$	(3,200)						\$	3,200	0.00%		104,036,600	2.65
D3-2	EMS		3,844,400	316,500	-							316,500	0.31%		104,353,100	2.96
D3-3	Social Services - General Assistance		2,363,400	97,700	-							97,700	0.10%		104,450,800	3.06
D3-4	Social Housing		5,069,700	263,500	-							263,500	0.26%		104,714,300	3.32
D3-5	Long Term Care - Hastings Manor		2,641,200	344,600	-							344,600	0.34%		105,058,900	3.66
D3-6	Long Term Care - Centennial Manor		436,000	45,900	-							45,900	0.05%		105,104,800	3.70
D3-7	MPAC Fees		645,600	12,100	-							12,100	0.01%		105,116,900	3.71
D3-8	Health Unit		1,083,400	26,300	-							26,300	0.03%	1	105,143,200	3.74

ļ						Net		Net		Net			
				Non-Tax	_	City				External		Cumulative	
	TOTAL BUDGET	Expe	enditure	Revenue	Depa	artments	%	City Boards	%	Agencies	%	Total	M %
D4	Category 4 - Legislative Compliance or Health & Safety												
D4-1	Facilities Management - Solar Panel Consultation	\$	70,000	\$ 70,000	\$	-	0.00%					\$ 105,143,200	3.74%
D4-2	Facilities Management - Electrical Services Evaluation		50,000	-		50,000	0.05%					105,193,200	3.79%
D4-3	Engineering - Senior Project Manager (1) & Project Manager (1)		-	-		-	0.00%					105,193,200	3.79%
D4-4	Operations - Driver Trainer		22,000	-		22,000	0.02%					105,215,200	3.81%
D4-5	Environmental Services - Senior Project Manager		-	-		-	0.00%					105,215,200	3.81%
D5	Category 5 - Maintain Service Levels												
D5-1	Operations - Two (2) Full-time Operators (Replace 4 Casuals)	\$	-	\$ -		-	0.00%					\$ 105,215,200	3.81%
D6	Category 6 - Enhance Service Levels												
D6-1	In Camera Issues	\$	19,700	\$ -	\$	19,700	0.02%					\$ 105,234,900	
D6-2	Corporate Services - Info Technology - Office 365 Productivity Software		50,000	-		50,000	0.05%					105,284,900	3.88%
D6-3	Planning - Consolidated CIP Program	;	350,000	-		350,000	0.35%					105,634,900	4.22%
D6-4	Building Services / Engineering - GIS Strategy		-	-		-	0.00%					105,634,900	4.22%
D6-5	Building Services - Building Inspector 1		-	-		-	0.00%					105,634,900	4.22%
D6-6	Operations - Roadside / Parks - Tree Planting		25,000	25,000		-	0.00%					105,634,900	4.22%
D6-7	Emergency Management Services Program Analyst - Position Change		-	-		-	0.00%					105,634,900	4.22%
D7	Category 7 - Tax Relief Measure												
D7-1	Capital Budget reduced funding	\$ (7	739,300)	\$ -	\$ (739,300)	-0.73%					\$ 104,895,600	3.49%
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	NET BUDGET CHANGE				\$1,	105,700	1.09% \$	1,285,200	1.27% \$	1,150,500	1.14%		
					¢ 04	1.74%		6.25%		6.65%		3.49%	
	PROPOSED 2020 TAX SUPPORTED BUDGET				\$64,	590,500	\$	21,854,100	\$	18,451,000		\$ 104,895,600	3.49%

			2020 OPERATING BUDGET ISSUES						
Number	DEPT	ACCOUNT NO.	DESCRIPTION OF ISSUE	EX	PENDITURE	NON TAX REVENUE	NET FISCAL	ANNUAL	FT
D1-1	CITY BOARDS	1-8-6500900-1377	Belleville Library Total Library Requisition is \$2,189,000. Total budget increase of 2.03% for 2020.	\$	43,500		\$ 43,500	\$ 43,500	
D1-2	CITY BOARDS		Police Service Board - Capital (Approved) Total Capital Budget approved by Police Services Board is \$1,414,800 with a total tax funded amount of \$800,500.	\$	(683,100)	\$ (801,500)	\$ 118,400	\$ 118,400	
			Police Service Board - Operations Total Operating Budget approved by Police Services Board is \$18,864,600. Total budget increase of 6.33% for 2019.	\$	1,048,100	\$ (75,200)	\$ 1,123,300	\$ 1,123,300	
			Police Service Board - Capital & Operating	\$	365,000	\$ (876,700)	\$ 1,241,700	\$ 1,241,700	
			TOTAL CATEGORY 1- CITY BOARDS	\$	408,500	\$ (876,700)	\$ 1,285,200	\$ 1,285,200	\$-
D2-1	EXTERNAL	1-8-6500960-0561	Quinte Economic Development Commission Budget increase of \$4,500 representing a 2.20% increase for 2020.	\$	4,500	\$ -	\$ 4,500	\$ 4,500	
D2-2	EXTERNAL	1-8-5000960-0571	Bay of Quinte Regional Marketing Board Total 2020 Municipal Accommodation Tax (MAT) revenue is estimated at \$350,000, with \$175,000 (50%) being allocated to the Bay of Quinte Regional Marketing Board. In 2019 MAT revenue was estimated at \$450,000 of which \$225,000 Budget decrease of \$50,000 from 2019 representing a 22.22% decrease for 2020.	\$	(50,000)	\$ -	\$ (50,000)	\$ (50,000)	
D2-3	EXTERNAL	1-8-5000960-0571	 Bay of Quinte Regional Marketing Board The BQRMB has two separate mandates – Tourism and Living. An addition amount of funding to support the "Living" mandate has been requested at the rate of \$1.55/capita. Budget increase of \$3,200 representing a 4.17% increase for 2020. Additionally the previous year was funded \$40,000 from Municipal Accomodation Tax. This revenue source has been removed in 2020. 	\$	3,200	\$ (40,000)	\$ 43,200	\$ 43,200	
D2-4	EXTERNAL	1-8-3525000-0370	Quinte Waste Solutions City of Belleville Share is \$ 979,800. Total budget increase of 1.01% for 2020.	\$	9,800		\$ 9,800	\$ 9,800	
D2-5	EXTERNAL	1-8-6300380-2370 1-8-6300380-2371 1-8-6300380-2372	Quinte Conservation City of Belleville Share: Operating requisition \$593,500; Dam Operations \$54,400; Special Projects \$144,300. Overall budget increase of 1.47% for 2020.	\$	11,500		\$ 11,500	\$ 11,500	
D2-6	EXTERNAL	1-8-4000600-0088	Stirling Arena The City's share of the Stirling Arena Capital and Operating Budgets has increased from \$49,600 to \$60,100 representing a budget increase of 21.17% for 2020.	\$	10,500		\$ 10,500	\$ 10,500	
D2-7	EXTERNAL	1-8-6400391-0370	911 Program City of Belleville Share is \$ 74,700. Total budget increase of 17.64% for 2020.	\$	11,200		\$ 11,200	\$ 11,200	

Number	DEPT	ACCOUNT NO.	DESCRIPTION OF ISSUE	E	XPENDITURE	NON TAX REVENUE		NET FISCAL	ANNUAL	FTE
			TOTAL CATEGORY 2 - SPECIAL PURPOSES BODIES	\$	700	\$ (40,000)	\$	40,700	\$ 40,700	-
D3-1	EXTERNAL	1-7-1030101-0217	Provincial Offences City of Belleville share of revenue is \$ 105,800, shared with Belleville Police Services (\$102,300 - Police, \$3,500 - City).			\$ (3,200)	\$	3,200	\$ 3,200	
D3-2	EXTERNAL	1-8-6500581-1376	EMS City of Belleville share is \$ 3,844,400. Total Budget decrease of 8.97% for 2020.	\$	316,500		\$	316,500	\$ 316,500	
D3-3	EXTERNAL	1-8-6500590-0130	Social Services General Assistance City of Belleville share is \$ 2,363,400. Total Budget decrease of 4.31% for 2020.	\$	97,700		\$	97,700	\$ 97,700	
D3-4	EXTERNAL	1-8-6500590-1370	Social Housing City of Belleville share is \$ 5,069,700. Total Budget increase of 5.48% for 2020.	\$	263,500		\$	263,500	\$ 263,500	
D3-5	EXTERNAL	1-8-6500592-1378	Hastings Manor City of Belleville share is \$ 2,641,200. Total Budget increase of 15.00% for 2020.	\$	344,600		\$	344,600	\$ 344,600	
D3-6	EXTERNAL	1-8-6500592-1372	Centennial Manor City of Belleville share is \$ 436,000. Total Budget increase of 11.77% for 2020.	\$	45,900		\$	45,900	\$ 45,900	
D3-7	EXTERNAL	1-8-2900340-0585	MPAC Fees City of Belleville share is \$645,600. Total Budget increase of 1.90% for 2020.	\$	12,100		\$	12,100	\$ 12,100	
D3-8	EXTERNAL	1-8-6500580-1375	Health Unit City of Belleville share is \$ 1,083,400. Total Budget increase of 2.49% for 2020.	\$	26,300		\$	26,300	\$ 26,300	
			TOTAL CATEGORY 3 - PROVINCIALLY MANDATED SERVICES	\$	1,106,600	\$ (3,200)	\$ ·	1,109,800	\$ 1,109,800	-
D4-1	RCCS	1-8-2900310-0520	Facilities Management - Legislated - Energy Account increase of existing budget \$70,000 - One Time - Consultant Fees Energy Management - This is to bring all of the Solar Panel Installations under one platform. This is a Legislated through the Green Energy Act requirement that must be reported to the public. This is to also to initiate the work for inverters and panels and various other components.	\$	70,000	\$ 70,000	\$	-	\$ 2,000	
			Funding to be provided from Energy Reserve Fund							
D4-2	RCCS	1-8-2900300-0520	Facilities Management - Legislated - \$50K Arc Flash - Annualized - Annual process to review and evaluate all City electrical services. This is specifically electrical panels. Electrical Code and CSSA determines the Protective Personal Equipment required in order to access <u>all</u> electrical panels.	\$	50,000		\$	50,000	\$ 50,000	

					NON TAX			
Number	DEPT	ACCOUNT NO.	DESCRIPTION OF ISSUE	EXPENDITURE	REVENUE	NET FISCAL	ANNUAL	FTE
D4-3	EDS	1-8-3000400-0010 1-8-3000400-0020 1-8-3000400-0030	Senior Project Manager & Project Manager - Construction - See Report ENG 2020-13 - Due to the increasing complexity in managing construction projects (with issues such as the new Construction Lien Act requirements; compliance reporting for permits, etc.) and with the number of projects planned, there is a need to dedicate appropriate resources to managing and administering construction projects. This would be a full time position that would be dedicated to overseeing the contract administration responsibilities for capital projects in the Engineering section. The addition of the two (2) Project Management - Construction positions will enable existing engineering project management staff to focus on the planning and design of capital projects which is becoming more complex with a requirement to obtain an increasing number of permits from regulatory agencies; to coordinate increasingly complex utility relocations; and provide enhanced public consultation and engagement. Fiscal Annual Labour 38,600 154,100 Benefits 7,400 28,700 Pension 5,200 21,800 Allocated to Capital (51,200) (204,600) Note: As these positions will be related to capital projects, the costs are being 100% allocated to capital			\$ -	\$ -	2.0
D4-4	TOS	1-8-3101000-0010 1-8-3101000-0020	projects. Driver Trainer - Grade 9 Admin Staff - See Report GMTOS 2020-18 - the position is responsible for the coordination, implementation and review of corporate operator training including extensive heavy	\$ 22,000	\$-	\$ 22,000	\$ 91,000	1.0
		1-8-3101000-0030	equipment operator training and testing, transit bus operator training, and vehicle and equipment safety programs and training and testing for the City. Start date estimated in October 2020 Fiscal Annual Labour 16,400 68,000 Benefits 3,400 13,500 Pension 2,200 91,000					
D4-5	ES	1-8-3520600-0010 1-8-3520600-0020	Senior Project Manager - New Position - See Report GMES 2020-11	\$-	\$-	\$-	\$ -	1.0
		1-8-3520600-0030	New Position - Project Manager to manage ES Capital projects Fiscal Annual Labour 22,300 88,900 Benefits 4,000 15,400 Pension 3,000 12,600 Allocated to Capital (29,300) (116,900) Note: As these positions will be related to capital projects, the costs are being 100% allocated to capital projects.					
			TOTAL CATEGORY 4 - LEGISLATIVE / HEALTH & SAFETY	\$ 142,000	\$ 70,000	\$ 72,000	\$ 143,000	4.0

						NON TAX			
Number	DEPT	ACCOUNT NO.	DESCRIPTION OF ISSUE	EXPENDITU	JRE	REVENUE	IET FISCAL	ANNUAL	FTE
D5-1	TOS	1-8-3101405-0010 1-8-3101405-0020 1-8-3101405-0030	Two (2) Full-time Operators (Replace 4 Casuals) - See Report GMTOS 2020-19: With the increase requirements of MMS, Level of Service, increased asset networks, and liability/risk two (2) General Operators are recommended to maintain assets with in our municipality. Fiscal Annual Labour 27,300 109,000 Benefits 8,100 24,700 Pension 4,700 15,200 49,000 148,900 Less: Casual Staffing (49,000)		4	; -	\$ -	\$ 51,500	-
			TOTAL CATEGORY 5 - MAINTAIN SERVICE LEVELS	\$	- !	\$-	\$ -	\$ 51,500	-
D6-1	Various		In Camera Issues	\$ 19,	,700 \$; -	\$ 19,700	\$ 33,400	0.4
D6-2	CS - IT	1-8-2000320-0511	Office 365 Productivity Software: The current Office 2010 is becoming end of life and the constant need for storage and backup has proven to be very expensive. Using Office 365 in the cloud will allow user to access data from anywhere, it will be securely stored and backed up with all new features applied including security. Most municipalities have migrated to this platform and the trend toward subscriptions based services continues.	\$ 50),000	\$-	\$ 50,000	\$ -	
D6-3	Policy	1-8-2300940-0980	Consolidated CIP Program - Council has approved the Affordable Rental Housing CIP to address their priorities and want budget assigned to the initiative. In addition, the Brownfields CIP and Downtown CIP is being updated and will be coordinated to prioritize affordable housing through all CIPs. While the Downtown Facade grants (which is only a part of the Downtown CIP) will remain a separate program, initial strategies foresee the 3 CIP programs have one pool of money. There would be 2 intakes per year and projects would then be prioritized based upon fulfilling City priorities and available budget. Initial discussion is this fund create a reserve fund of \$15M over 10 years but initial intake is likely limited the first year so staff is recommending \$500K. Final financial modelling is currently being undertaken.	\$ 350	9,000		\$ 350,000	\$ 500,000	
D6-4	Building	1-8-5100370-3301	GIS Strategy - To plan for the future and better leverage it's investment in GIS, the City requires a better understanding of the geospatial capabilities required to meet the changing business demands of the organization. To that end, the City requires a geospatial strategy and roadmap that will provide direction in terms of the people, process and technology required to support the City's objectives through GIS in the future. Deliverables will include: 1/ identify current and future business needs across key departments and at the overall City level 2/ develop a geospatial vision and strategy covering the people, processes and technology required to support the identified business needs 3/ • define a strategic implementation roadmap comprised of recommended initiatives and investments in new geospatial capabilities. Meetings have taken place between departments who want to be able to utilize this result in their daily tasks and decision making similar to how other municipalities utilize this tool. Departments include: Fire, Finance, Engineering Corporate Services – IT, Environmental Services, Transportation and Operations Services, and Recreation Culture and Community ServicesFiscal Annual Consultant Fees\$50,000\$0	\$	-		\$ -	\$ -	

					NON TAX			
Number	DEPT	ACCOUNT NO.	DESCRIPTION OF ISSUE	EXPENDITURE	REVENUE	NET FISCAL	ANNUAL	
D6-5	Building	1-8-5100370-0010 1-8-5100370-0020 1-8-5100370-0030 1-8-5100370-0060 1-8-5100370-0074 1-8-5100370-0102 1-8-5100370-0180	Building Inspector 1 - See Report CBO 2020-03 - The Building Department continues to face a sustained record level of building activity in the City. This has put pressure and time constraints on existing staff. In addition, the City has had difficulty recruiting skilled building staff and retaining these staff because of competition with surrounding municipalities. The department has been operating short- staffed and even when not short-staffed there are issues providing services when staff are on vacation. This results in overtime and/or employees building up time-in-lieu which exacerbates the situation. This results in staff not being able to spend time explaining information with applicants and decreasing customer service levels. Council has made it very clear customer service must be a priority for building. A new staff person will ease pressures off existing staff and allow improved customer service. In addition to salary & benefits, the following budgets would also need to increase:Fiscal Annual Labour 31,600 63,100 Benefits 6,700 13,200 Pension 4,300 8,900Office Supplies1,000 Vehicle allowanceVehicle allowance5,000 8,600 500			\$ -	\$ -	1.0
			New Equipment3,000Transfer from Building Reserve(52,100)(94,300)					
D6-6	TOS - Parks TOS - Roadside	1-7-3101400-4999 1-7-4300101-4999 1-8-3215100-0420 1-8-4300817-0420	Tree Planting - Outdoor Operations - emerald ash bore issue: Trees have been dying at alarming rates. Staff would like to undertake planting to replace trees lost due to Emerald Ash bore, and keeping in line with the Tree Canopy Policy. The budget increase will be split between Transportation Operations - Roadside expenditure budget (50%) - \$12,500, and Parks - Forestry Operation expenditure budget (50%) - \$12,500.\$Funding to be provided from Future Expenditures ReserveForestry	25,000	\$ 25,000	\$ -	\$ 25,000	
D6-7	Emergency Measures	1-8-8000360-0010 1-8-8000360-0020 1-8-8000360-0030	Emergency Management Services Program Analyst - Position Change - See Report FES 2020-06 \$ - Re-classification of "Emergency Management Executive Assistant (EMEA)" which is currently a 3/5 part time Admin grade 12 (\$32,600 in 2019) to an "Emergency Services Program Analyst (ESPA)" fulltime Grade 9. The current position is sitting vacant and this change would make the position more desirable. This position will have increased responsibility and expertise with computer aided technologies, communications hardware and software. The position will be advertised with a target hire date in mid August 2020. Since the old position is currently vacant, there is no expected increase to the budget for 2020, but would result in increased future costs. Fiscal Annual Labour 24,200 64,500 Benefits 5,000 13,200 Pension 3,400 9,100	-	\$ -	\$ -	\$ 50,600	0.4
			Supplies 3,600 9,100 Existing Budget - Vacant position (36,200) (36,200) Nil 50,600 \$ TOTAL CATEGORY 6 - ENHANCE SERVICE LEVELS \$	444,700	\$ 25,000	\$ 419,700	\$ 609,000	1.8

Number	DEPT	ACCOUNT NO.	DESCRIPTION OF ISSUE	E	XPENDITURE	NON TAX REVENUE		ANNUAL	FTE
D7-1	TOS	1-8-2990346-1098	2020 Capital budget reduction; Taxation funding reduction 1.012 - Lower Bridge (Bridge St.) Arch Repairs - partial funding deferral \$739,300 Reserve funding reduction 1.047 - Glanmore Fence Reproduction - deferral \$75,000 MAT Funding reduction (\$55,000) Museum Reserve fund reduction (\$20,000) The above projects have seen delays as a result of the current environment. Both projects are proposed to move forward in 2021, with the funding being re-established in the 2021 Capital Budget	\$	(739,300)		\$ (739,300)		
			TOTAL CATEGORY 7 - TAX RELIEF MEASURES	\$	(739,300)	\$-	\$ (739,300)	\$-	-
			TOTAL ISSUES	\$	1,363,200	\$ (824,900)	\$ 2,188,100	\$ 3,239,200	5.8